GENDER PAY AND BONUS REPORTING

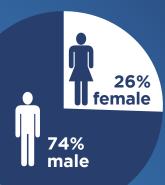
Statistics for staff employed at 5th April 2023

The gender pay gap explained

The Gender Pay Gap shows the percentage difference between the average earnings of men and women.

Our workforce

The motor trade is a historically male orientated business. However at Eastern Holdings, we have invested heavily in our recruitment process which provides for equality and diversity, and it is therefore an individual choice to join the company irrespective of your gender. Our ambition is to employ the best staff for all positions to ensure we always deliver an outstanding customer experience.



Mean gender pay gap 37.7%

The difference between the average earnings of full pay* men and women

For every £1.00 a man earns, a woman earns 62.3p

Mean bonus gender pay gap 67.1%

The difference between the average bonus pay of all men and women For every £1.00 a man earns in bonus, a woman earns 32.9p

Proportion of males 80.0% receiving bonus

The proportion of male emplyees receiving bonus against all male employees

Median gender pay gap 23.3%

The difference between the MIDDLE average earnings full pay* men and women

For every £1.00 a man earns, a woman earns 76.7p

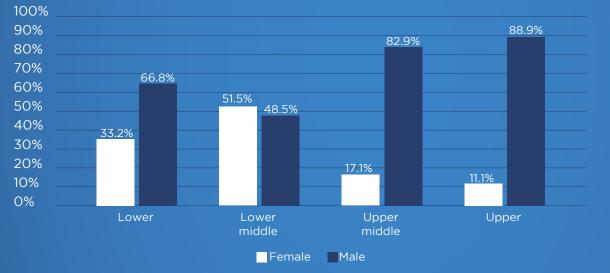
Median bonus gender pay gap 58.8%

The difference between the average MIDDLE bonus pay of all men and women

For every £1.00 a man earns in bonus, a woman earns 41p

Proportion of females 74.4% receiving bonus

The proportion of female emplyees receiving bonus against all female employees



The lowest earnings to the highest earnings of full pay* males and females have been split into 4 quartile bandings showing lower, lower middle, upper middle and upper. * Full pay employees are those employees who are being paid FULL basic pay at the snapshot date of 5/4/2023

Quartile pay bandings

